



## ANNUAL REPORT 2021 - 2022

July 2022

Dear Members and Friends of TCFR:

The last time TCFR held an in-person event was March 3, 2020. Since then Zoom has literally saved TCFR's life. Since March 2020 there have been 18 programs and 19 board meetings, all held online. We've temporarily lost some of the collegiality of in-person events, but we've heard from some speakers we wouldn't otherwise have been able to bring to Tucson. Most important, you have stayed with us. Our membership has dropped a bit, but less than we thought it might. Participation in the online events has been strong. You've shown that you value the opportunity, however it's presented, to go deeper into important international relations issues than does daily news coverage. Thank you for your loyalty to TCFR.

We are planning a return to in-person events in the 2022-2023 season. It will be the same TCFR as in pre-pandemic days . . . but different. We expect to present a mix of in-person events and online events. The former will predominate, but we'll occasionally take advantage of the opportunities presented by online events. We might experiment with other formats and venues, as well. We anticipate that meal costs for dinner and lunch events will increase. TCFR meal charges are a pass-through; we charge you what the venue charges us (and we negotiate hard to keep the cost down). We were struggling to keep those charges from rising before the pandemic, so we might be forced to give ground in the coming season. A couple of Zoom events would help to offset higher food prices and keep your overall cost for the season under control. After more than two years of riding the Covid roller coaster it's probably not necessary to say it, but all plans are subject to change, depending on the trajectory of the virus.

This is the first communication coming to you from Tucson Committee on Foreign Relations, **Inc.** Since its founding in 1965 TCFR has been an unincorporated association. A few days ago, on July 1, 2022, to be exact, TCFR began operating as a corporate entity. The corporate form provides greater legal protections to TCFR and its members and is consistent with the organization of most enterprises similar to TCFR. We are now an Arizona nonprofit corporation; we continue to have 501(c)(3) federal tax-exempt status, so donations to TCFR are still tax-deductible as provided by law. You won't notice any change as a result of this development other than an "Inc." popping up from time to time, but it is a significant step forward, made possible by many hours of volunteer work by the TCFR board.

Thank you again for being a member of TCFR. We look forward to seeing you at TCFR events next season.

Sincerely,  
Robert L. Thompson  
2021-22 President

\* \* \* \* \*

### **TCFR's 2021 - 2022 Programs**

TCFR presented ten programs this season, all on the Zoom platform and all at no cost to members beyond their annual dues. The topics and speakers were:

- "The Failed Search for Victory in Afghanistan," **Stephen Biddle, Ph.D.**
- "How to Control Global & Domestic Terrorism," **Cynthia Miller-Idriss, Ph.D.**
- "The New Realities from the Middle East to Iran and Afghanistan" **Robin Wright**
- "Covering Politics in a Post-Truth World," **Susan Glasser**
- "Re-engaging With the War on Climate Change," **Alice Hill, J.D.**
- "Will Covid Change the World? What Impact Will Covid Have on U.S.-China Relations?" **James Steinberg, J.D.**
- "The Past and Future of American-Iranian Relations," **John Ghazvinian, D. Phil.**
- "Artificial Intelligence & the Future of Defense & Foreign Policy," **James E. Baker, J.D.**
- "What Lies Beneath: Spies, Counterspies, and Hackers in the Battle for Ukraine," **Frank Figliuzzi, J.D.**
- "The Global Impact of Putin's Aggression in Ukraine," **Fiona Hill, Ph.D.**

In a reciprocal arrangement, TCFR members also had access to selected online programs offered by the Phoenix Committee on Foreign Relations.

### **Dr. Gary Guertner Steps Down as Vice President, Program**

After eleven years of planning programs, recruiting speakers, and worrying about flights delayed by snowstorms, Gary Guertner has stepped down from the post of TCFR's VP of programs. Fortunately, he will remain on the Board of Directors and on the Program Committee to assist in the transition to his successor, Bill Banks.

Gary brought to his TCFR role a strong background in national security, starting with his service as a Marine Corps lieutenant and captain in combat in Vietnam. He earned a Ph.D. after leaving the Marine Corps and, following a stint as professor of international relations at California State University, Fullerton, Gary became Professor of Strategy at the U.S. Army War College. Eventually he was named chairman of the Policy and Strategy Department, the first civilian to be appointed a department head at the War

College. Gary later served as dean of the College of International and Security Studies at the George Marshall Center for European Security Studies at Garmisch, Germany.

TCFR is indebted to Gary for his dedication and creativity and for the success TCFR enjoyed during his tenure as a result of the excellent programs for which he was primarily responsible.

### **New TCFR Officer and Board Appointments**

Thomas Volgy assumed the presidency of TCFR on June 1, 2022. Tom was TCFR president from June 2019 through May 2021, then took a break that coincided with a sabbatical from his duties at the University of Arizona, where he is professor of political science in the School of Government and Public Policy. He is a former member of the Tucson city council and a former mayor of Tucson.

William Banks became Vice President, Program, on June 1, 2022. Bill is professor of law emeritus and a former dean of Syracuse University College of Law. He also served as special counsel to the U.S. Senate Judiciary Committee (chaired then by Senator Joe Biden), among other public service appointments

Christine Wells, Christine Shea, and Cody Nicholls continue in the positions of, respectively, vice president, treasurer, and secretary.

David Metzner joined the board on June 1, 2022. David is a physician who practiced in Cambridge, Massachusetts; New Orleans, Louisiana; and Bennington, Vermont. He served as a physician in the U.S. Air Force during the Vietnam conflict, with the rank of major. David replaces Elliott Weiss who has resigned from the board after a decade of service and many significant contributions.

### **Want to Advance TCFR's Mission? You Don't Have to Be a Foreign Policy Expert to Serve on the Board or a Committee**

TCFR is a volunteer-run organization without paid staff. Although our "product" is educational programs concerning International relations and foreign policy, we need a wide range of skills and backgrounds on the board and board committees. It is not necessary to be a board member to serve on a committee. These committee opportunities are open to any TCFR member:

**Communications & Marketing:** Marketing strategies and materials, media relations and publicity, website content, communications with members. Backgrounds in marketing, writing and editing, design, media, photography are all helpful.

**Events:** Logistics related to events— negotiate arrangements with venues, menu selection, assist with care and feeding of speakers, staffing of event reception desk, primary host for Zoom events.

**Finance & Governance:** Oversee finance function, risk management and insurance, tax returns and government reports, corporate governance. A good landing spot for finance and accounting professionals, lawyers, and paralegals.

**Membership:** Maintain membership records by membership category, report membership totals to the board monthly, monitor non-renewing members for follow-up, monitor guest attendance at events.

**Nominating:** Identify, interview, and nominate candidates for board of directors; nominate candidates for officer positions.

**Program:** Selection of topics (including member survey), recruitment of speakers, preparation of event announcements and speaker bios, liaise with speakers concerning travel and lodging arrangements, care and feeding of speakers while in Tucson, introduce speakers at events, conduct Q&A. This is a committee for which background and contacts in the field of foreign affairs are helpful.

**Technology:** Member management software transactions (applications for membership and dues payments, event registrations and payments, donations, all-member communications), set-up and operation of sound system, maintenance of up-to-date website, back-up host for Zoom events.

If you have an interest in serving on the TCFR board or a committee, please speak with a board member or send an email using the “Contact Us” tab on the website, [tcfr.org](http://tcfr.org).

## **2021 - 2022 Board of Directors and Officers**

We appreciate the many hours invested by our Board of Directors on behalf of TCFR. The following served on the board in the past year:

Robert Thompson, President  
Thomas Volgy, President\*  
Christine Wells, Vice President  
Gary Guertner, Vice President, Program  
William Banks, Vice President, Program\*  
Christine Shea, Treasurer  
Cody Nicholls, Secretary  
William Banks  
John Bryant

Marvin Goldberg  
David Gupton  
Margaret Houy  
Donald Loranger  
David Metzner\*  
Roy Morey  
Bruce Turkstra  
Thomas Volgy  
Elliott Weiss

\* Took office June 1, 2022

## Thanks to Our Donors!

The following persons made donations to TCFR beyond their annual dues in the 2021-2022 fiscal year. We are extremely grateful for their support.

Rich Bradford	David Huisjen	Monica Manning
Arch Brown	Robert W. Hungate	Roy Morey
Gregory (Skip) Faith	Leonard Joffe	Janet Sanderson
Edward Frisch	Neil Kochenour	Justus Smith
David Gardner	Linda Koral	Eleanor Staley
Sandy Gerner	Richard Livingston	Robert L. Thompson
Marvin Goldberg	Don Loranger	Bruce Turkstra
Dolores Hillenbrand	Gypsy Lyle	Thomas Volgy
Chuck Houy	Jacqueline Manning	Christine Wells
John (Jack) Hughes		

## Summary Financial Statements

### BALANCE SHEET As of June 30, 2022, and June 30, 2021

	<u>2022</u>	<u>2021</u>
<u>Assets</u>		
Cash & Cash Equivalents	\$53,814	\$51,898
Fixed Assets	4,190	4,190
<b>TOTAL ASSETS</b>	<b>58,004</b>	<b>56,088</b>
<u>Liabilities &amp; Equity</u>		
Liabilities	0	0
Equity		
Retained Earnings	56,088	51,045
Net Income/Loss	1,916	5,043
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>\$58,004</b>	<b>\$56,088</b>

**INCOME STATEMENT**  
For Fiscal Years Ended  
June 30, 2022,  
and June 30, 2021

<u>Revenue</u>	<u>2022</u>	<u>2021</u>
Dues	\$16,760	\$17,680
Donations	3,090	3,599
Program Revenue	0	0
Other Revenue	28	26
<b>TOTAL REVENUE</b>	<b>19,878</b>	<b>21,305</b>
 <u>Expenses</u>		
General & Admin.	7,899	7,760
Speaker Fees & Travel	7,500	6,000
Program Expenses	2,564	2,452
Taxes	0	50
<b>TOTAL EXPENSES</b>	<b>17,963</b>	<b>16,262</b>
<b><u>NET INCOME</u></b>	<b>\$1,915</b>	<b>\$5,043</b>

***N.B.:*** Unlike our dinner and luncheon events, members were not charged for the Zoom events in 2021-22. Thus, there was no program revenue (and no commensurate payments to event venues). There was, however, a small amount of expense associated with production of the Zoom events. Also, we agreed to pay honoraria to some speakers in an amount approximating the travel and lodging expenses we saved as a result of the remote presentations. The discrepancy between the net income figures on the 2022 balance sheet and income statement is due to rounding.

For a copy of complete financial statements or IRS Form 990-EZ, send requests, in writing, to:

TCFR  
Attn: Treasurer  
P.O. Box 32076  
Tucson, AZ 85751

TCFR is a 501(c)(3) tax-exempt nonprofit corporation.

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